# COMMUNITY HEALTH CENTERS & TELEHEALTH

Operating a Telehealth Program in this Changing Environment

March 28, 2016



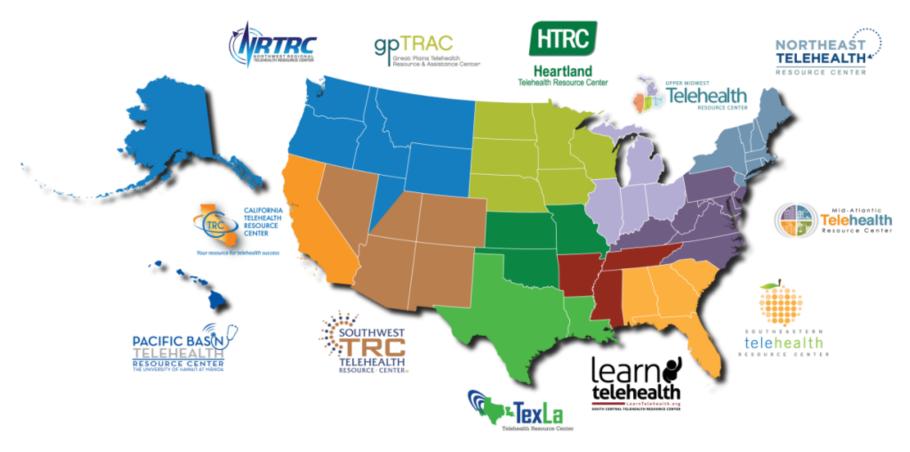
We are part of the Public Health Institute, an independent, public interest organization dedicated to promoting better systems of care improved health outcomes & provide greater equity of health access to quality, affordable care and services for all



Salud by Xavier Cortada



#### TelehealthResourceCenters.org







2 National Resource Centers

NRTRC	gpTRAC	NETRC
CTRC	HTRC	UMTRC
SWTRC	SCTRC	MATRC
PBTRC	TexLa	SETRC
12 Regional Resource Centers		



#### **HRSA/OAT GRANT 2012-2016**



POLICY MAP >>

REIMBURSEMENT >>

About the Program What is Telehealth Telehealth Policy Legal Issues Health Information Technology













assets to help achieve the "Triple Aim" of improved quality of care, better health outcomes, and lowered costs.

Learn More >>



WWW.CCHPCA.ORG



## TELEHEALTH STATE-BY-STATE POLICIES, LAWS & REGULATIONS



Laws, Regulations,
Pending Bills
State & Federal

Home » Telehealth Policy » National Policy » State Laws and Reimbursement Policies

#### State Laws and Reimbursement Policies

The Center for Connected Health Policy helps you stay informed about telehealth-related laws, regulations, and Medicaid programs. We cover current and pending rules and regulations for the U.S. and all fifty states.







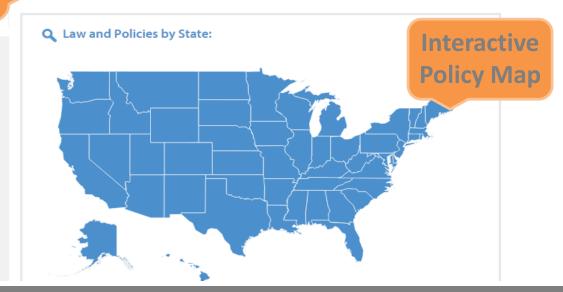


Government Health Care Congress 2015 ; Medicaid Summit »

JULY 14-16, 2015

Arlington, Virginia

Don't miss the opportunity to hear CCHP's executive director, Mario Gutierrez, speak at the 2015 Government Health Care Congress; Medicaid Summit! Health insurance executives, state and federal officials will gather across three summits to discuss the future of Medicaid expansion, Medicare regulations, access to care, cost savings and Dual Eligible demonstrations. For more information or to register for this





### THE VALUE PROPOSITION FOR TELEHEALTH



Advances in telecommunication technologies can help redistribute health care expertise to where and when it is needed, and create greater value among consumers, public & private payers, and health systems

## Community Health Centers & Telehealth Cost Study-2015

- Funded by Blue Shield of California Foundation
- Conducted by Milliman-one year of financial data collected
- Look at the cost of doing telehealth in a safety-net setting that included both FQHCs & RHCs in California
- Selected five CA CHC's with vary degrees of experience with telehealth, offering different services and located throughout the state
- Two reports available

www.cchpca.org



### Milliman Study Design

- Two-part data collection tool to collect data on each CHC's telehealth program
  - Part I: Claims experience from billing/encounter data.
     Includes patient data, demographics, diagnoses,
     telehealth service, cost, dates of service
  - Part II: Administrative and programmatic costs of telehealth services. Ongoing costs for the telehealth program, includes costs for maintenance, staff salary, technical support, and inventory. Revenue sources, including grants and donations



### **Key Findings**

- Low Volume of Telehealth Encounters
  - Core to the problem of sustainability. Volumebased reimbursement cannot sustain telehealth by itself
- Provider Contracting a Challenge
  - Shortage of specialists compounded by low rates of reimbursement by Medi-Cal (Medicaid).
  - Predictable volume could not be guaranteedno shows, cancellations, low volume increase program costs



### **Key Findings**

- Competing IT Priorities-EMR conversion, lack of interoperability, movement to value-based managed care encounter reporting
- Limited data on telehealth use-inconsistent use of modifiers made it difficult to track
- Overly complex billing and reimbursement requirements-type of insurance, location of patient, pps rate, contract with specialist?



### Potential Solutions & Opportunities

- Improve billings systems to accurately capture telehealth related costs and including all modifiers
- Coalesce & Network
  - Increase volume for greater predictability and contracting power with distant provider
  - Develop a learning network among billers, telehealth coordinators, and related support staff to problem-solve and share learnings
- Alternative Payment Models offer greater opportunity to capture costs more efficiently to improve value and health outcomes with telehealth



### From the FQHC Perspective

**West County Health Centers** 

Jason Cunningham, DO, Medical Director



**Shasta Community Health Center** 

Patricia Sand, MD, MPH

