

**Combined Impact of Medicare Pay-for-Performance Programs  
Covered Rural Hospitals - October 1 2014 to September 30 2015  
Michigan**

Hospital Name	Provider Code	County	Combined Impact	Combined Quartile	MHRRP Penalty	MHRRP Quartile	HVBPP Adjustment	HVBPP Quartile	HAC Penalty	HAC Quartile
HILLSDALE COMMUNITY HEALTH CENTER	230037	HILLSDALE	2.27%	1*	2.06%	1*	0.21%	2	0%	4
MERCY HOSPITAL - CADILLAC	230081	WEXFORD	1.04%	2	1.46%	1*	-0.42%	4	0%	3
WEST BRANCH REGIONAL MEDICAL CENTER	230095	OGEMAW	0.51%	2	0.00%	4	0.51%	1*	0%	3
MARQUETTE GENERAL HOSPITAL	230054	MARQUETTE	0.51%	2	0.00%	4	0.51%	1*	0%	3
THREE RIVERS HEALTH	230015	ST. JOSEPH	0.50%	2	0.27%	2	0.23%	1	0%	2
MIDMICHIGAN MEDICAL CENTER-GRATIOT	230030	GRATIOT	0.45%	2	0.27%	2	0.18%	2	0%	4
MCLAREN CENTRAL MICHIGAN	230080	ISABELLA	0.43%	3	0.56%	2	-0.13%	3	0%	4
PORTAGE HEALTH	230108	HOUGHTON	0.21%	3	0.00%	4	-0.79%	4	1%	1*
COMMUNITY HEALTH CENTER OF BRANCH COUNTY	230022	BRANCH	0.19%	3	1.15%	1*	-0.96%	4	0%	4
STURGIS HOSPITAL	230096	ST. JOSEPH	0.09%	3	0.38%	2	-0.29%	3	0%	2
MEMORIAL HEALTHCARE	230121	SHIAWASSEE	0.03%	3	0.00%	4	0.03%	2	0%	4
ALPENA REGIONAL MEDICAL CENTER	230036	ALPENA	0.00%	3	0.00%	4	0.00%	2	0%	2
EMMA L BIXBY MEDICAL CENTER	230005	LENAWEE	0.00%	3	0.00%	4	0.00%	2	0%	4
DICKINSON COUNTY MEMORIAL HOSPITAL	230055	DICKINSON	-0.06%	4	0.11%	3	-0.17%	3	0%	4
MEMORIAL MEDICAL CENTER OF WEST MICHIGAN	230110	MASON	-0.13%	4	0.00%	4	-0.13%	3	0%	3
MCLAREN - NORTHERN MICHIGAN	230105	EMMET	-0.14%	4	0.00%	4	-0.14%	3	0%	2
CHIPPEWA COUNTY WAR MEMORIAL HOSPITAL	230239	CHIPPEWA	-0.15%	4	0.18%	3	-0.33%	3	0%	4
MIDMICHIGAN MEDICAL CENTER-CLARE	230180	CLARE	-0.26%	4	0.22%	3	-0.48%	4	0%	3
TAWAS ST JOSEPH HOSPITAL	230100	IOSCO	-0.28%	4	0.00%	4	-0.28%	3	0%	4
SPECTRUM HEALTH BIG RAPIDS HOSPITAL	230093	MECOSTA	-0.50%	4	0.10%	3	-0.60%	4	0%	2
OTSEGO MEMORIAL HOSPITAL	230133	OTSEGO	-0.58%	4	0.00%	4	-0.58%	4	0%	4
HURON MEDICAL CENTER	230118	HURON	-0.59%	4	0.20%	3	-0.79%	4	0%	2
MUNSON MEDICAL CENTER	230097	GRAND TRAVERSE	-0.62%	4	0.16%	3	-0.78%	4	0%	4
MERCY HOSPITAL - GRAYLING	230058	CRAWFORD	-0.67%	4	0.02%	3	-0.69%	4	0%	3
SPECTRUM HEALTH GERBER MEMORIAL	230106	NEWAYGO	-0.68%	4	0.03%	3	-0.71%	4	0%	4

**Notes:**

The table includes penalties under the Medicare Readmission Reduction Program (MHRRP), the Hospital Acquired Condition (HAC) Program and penalties or bonuses under the Hospital Value-Based Purchasing Program (HVBPP). These programs cover Inpatient Prospective Payment System short term inpatient acute care hospitals, but exclude critical access, psychiatric, rehabilitation, long term care, children's, and cancer hospitals.

Hospitals are ranked by Combined Impact. Combined Impact is the numeric sum of a hospital's MHRRP penalty, HAC penalty, and its HBVPP penalty or bonus. Hospitals without a score under a specific program are given a score of zero for that program.

This table reflects hospitals at locations identified by USDA as being in a rural based on RUCCs. It may not entirely coincide with other definitions of rural.

Positive values indicate the level of Medicare penalty. Negative values indicate a Medicare bonus under the HBVPP.

Hospitals identified as being in Quartile 1 or 2 on a measure are worse than the national median for all rural and urban hospitals, with Quartile 1 being the worst. Hospitals identified as Quartile 3 or 4 on a measure are better than the national median for all rural and urban hospitals, with Quartile 4 being the best.

Any quartile ranking with an asterisk (\*) denotes a hospital with a very poor score - more than 1 standard deviation above the national mean.